

# Interim presentation Fourth quarter 2018

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Sverre Hurum, CEO

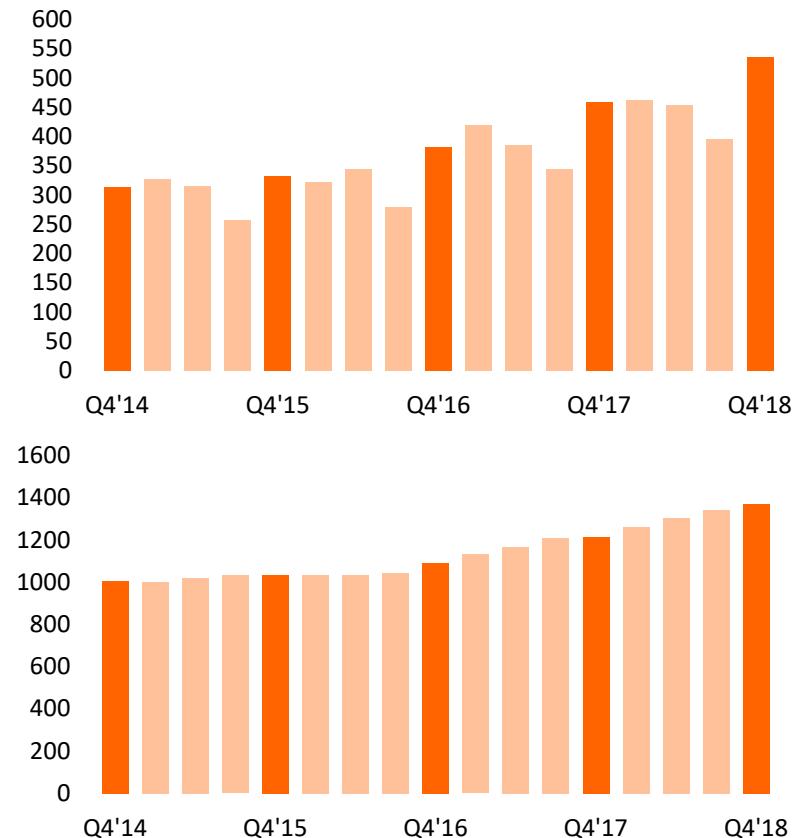
Erik Stubø, CFO

26 February 2019

# Highlights in the quarter

- Revenue and EBIT
  - Operating revenues increased by 16.8 percent to NOK 535.4 million (y-o-y)
  - EBIT increased by 32.7 percent to NOK 65.2 million (y-o-y)
- 1 369 employees
  - Up 27 from Q3'18
  - An increase of 154 in the past 12 months
- Still strong market

**Revenue and number of employees**  
MNOK and number

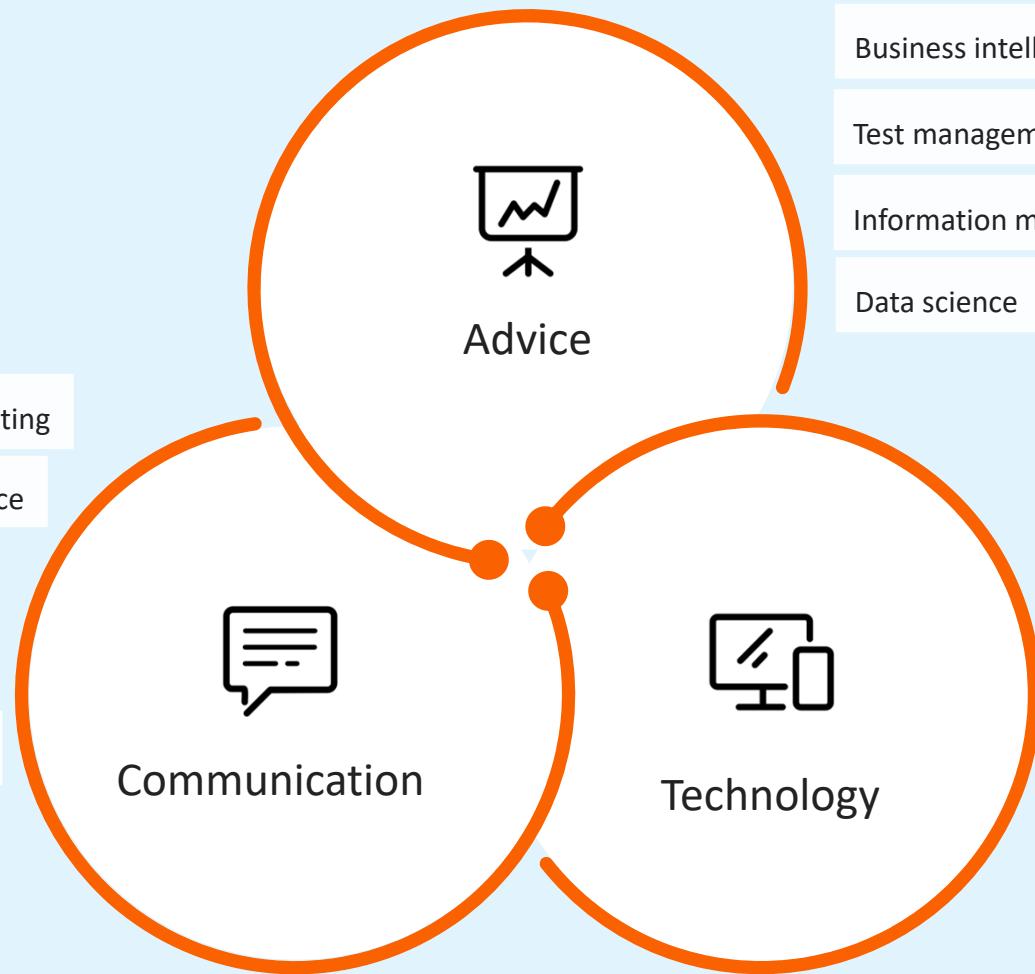




# Operational Review

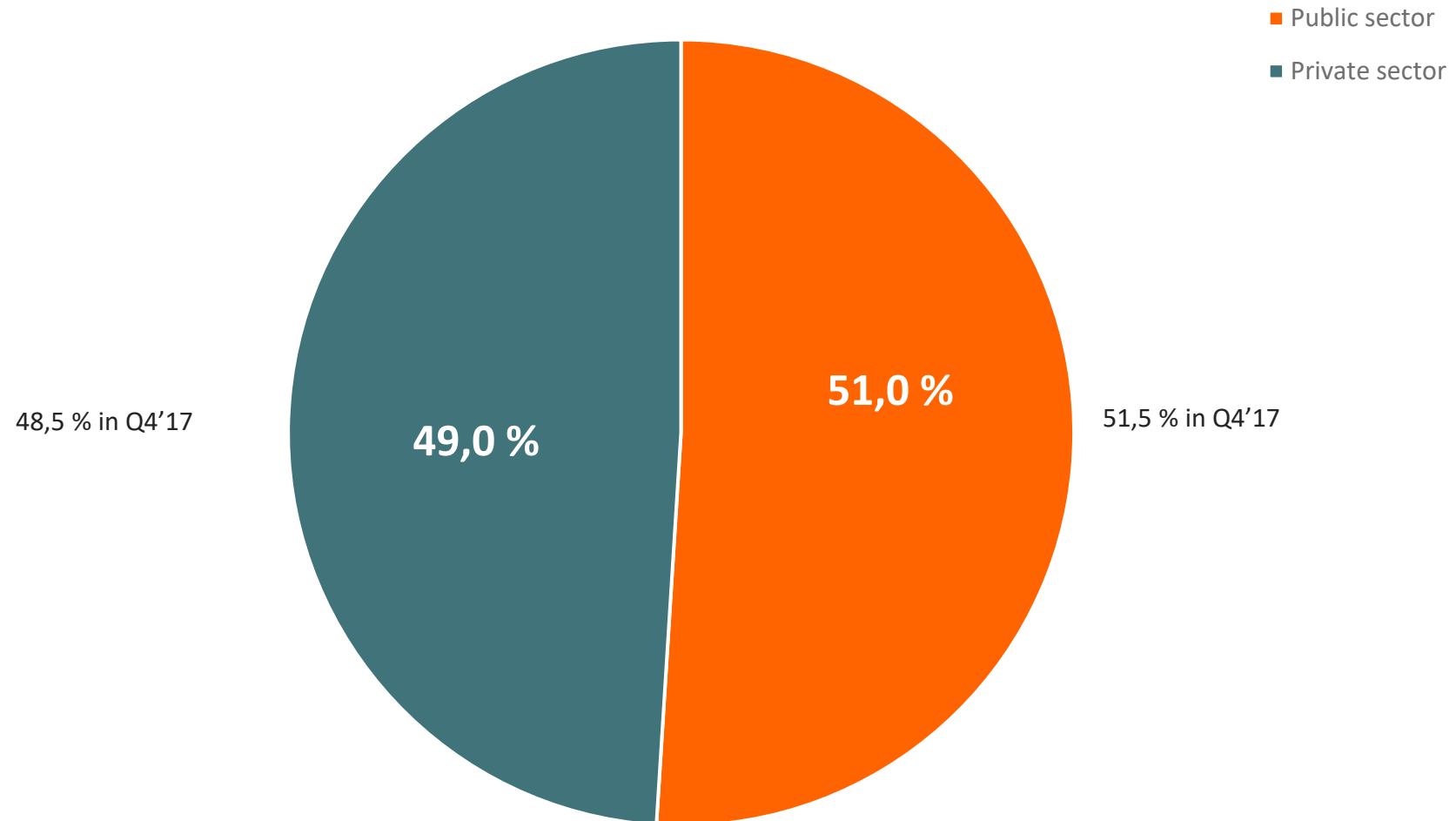
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# Our services

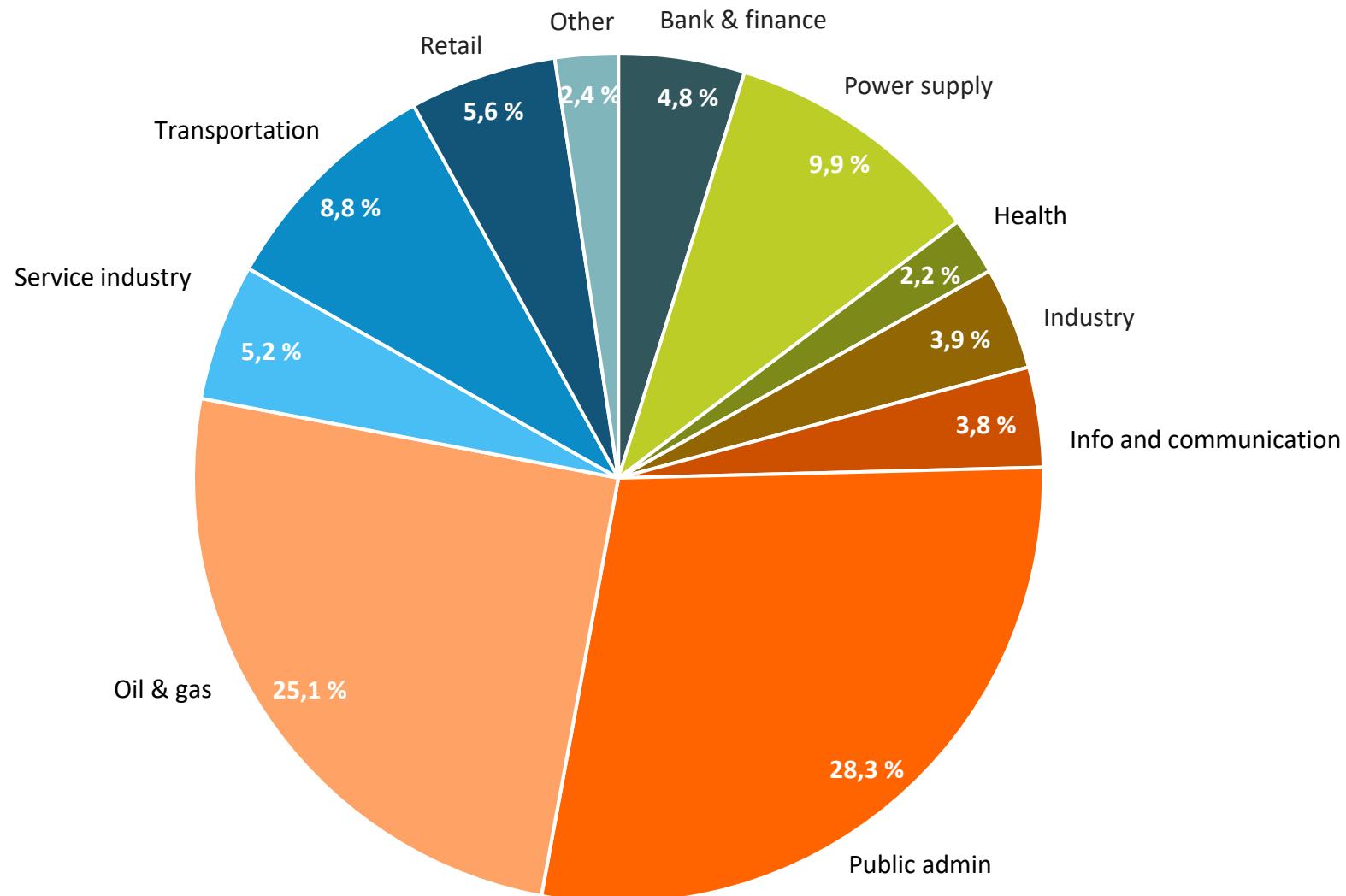


Open courses  
Internal company courses

# Public and private sector



# Business sectors Q4 2018



# Sectors with high increase in revenue

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## Oil & gas

- Increased by 27.2 percent (y-o-y)
- Represents 25.1 percent of total revenues in Q4'18

## Power supply

- Increased by 34.9 percent (y-o-y)
- Represents 9.9 percent of total revenues in Q4'18

## Retail

- Increased by 21.8 percent (y-o-y)
- Represents 5.6 percent of total revenues in Q4'18

## Bank & finance

- Increased by 34.1 percent (y-o-y)
- Represents 4.8 percent of total revenues in Q4'18



# Norske Skog is homeshoring IT- services

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- Norske Skog is taking their Application Management Services (AMS) for the SAP business applications home from Malaysia
- SAP AMS is a competence-based service where local presence strengthens the quality of the delivery.
- Bouvet has signed an agreement for 3 +1 + N year

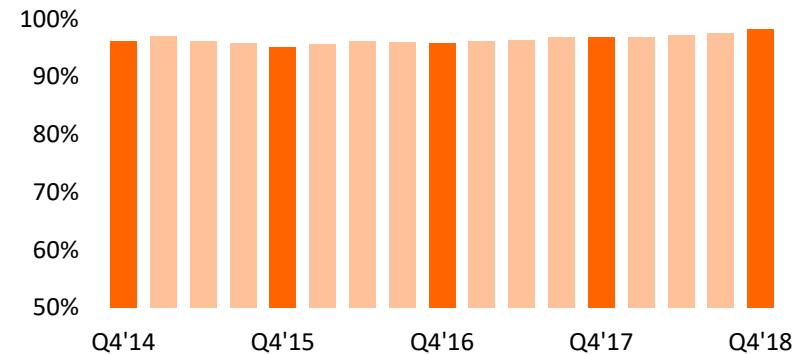




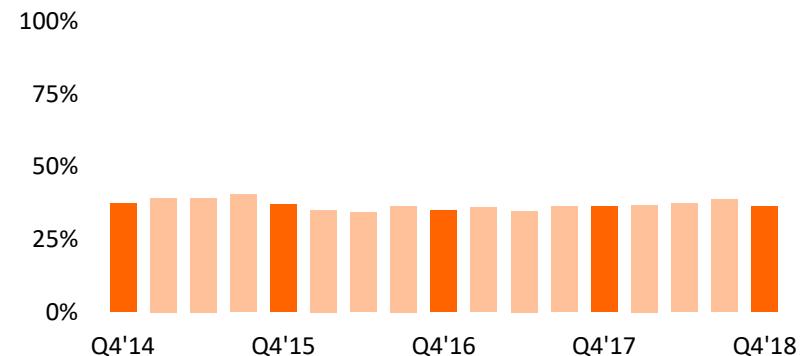
# Customer and project mix

- Project mix
  - Variable contracts account for 98.2 percent of total revenues
- Customer portfolio
  - The 10 largest customers represent 36.3 percent of total revenues – equal to Q4'17
  - The 20 largest customers represent 49.3 percent of total revenues – equal to Q4'17

**Variably priced contracts share of revenues**  
Percentage



**10 largest customers share of revenues**  
Percentage

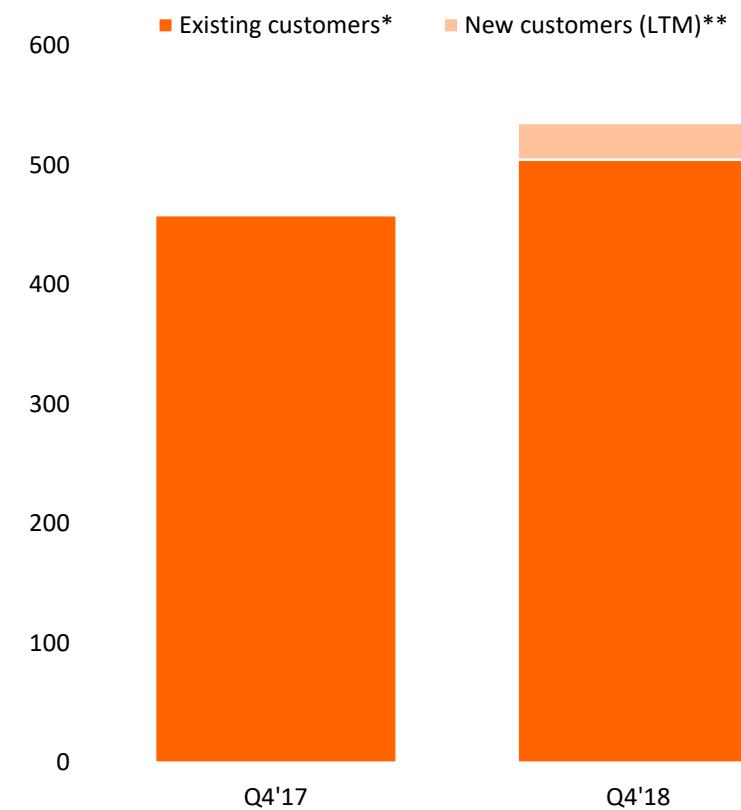


# Customer development

- Existing customers\*
  - Accounted for 94.3 percent of revenues in Q4'18
- New customers\*\*
  - Customers won over the past year generated revenues of NOK 30.6 million in Q4'18

**Revenue customer split**

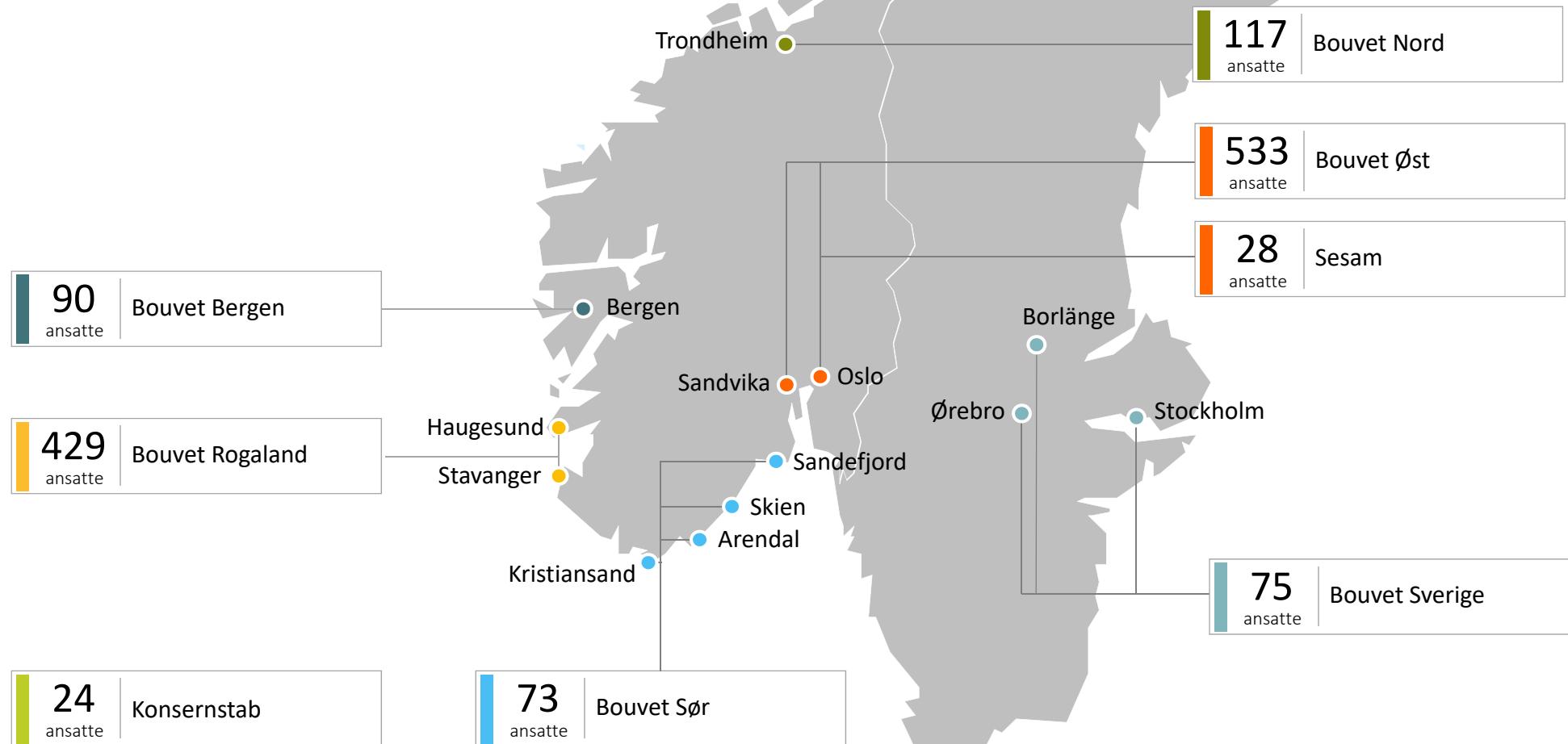
MNOK



\* Existing customers defined as customers that were invoiced in the corresponding quarter last year

\*\* New customers defined as customers won since end of corresponding quarter last year

# Regional organisation

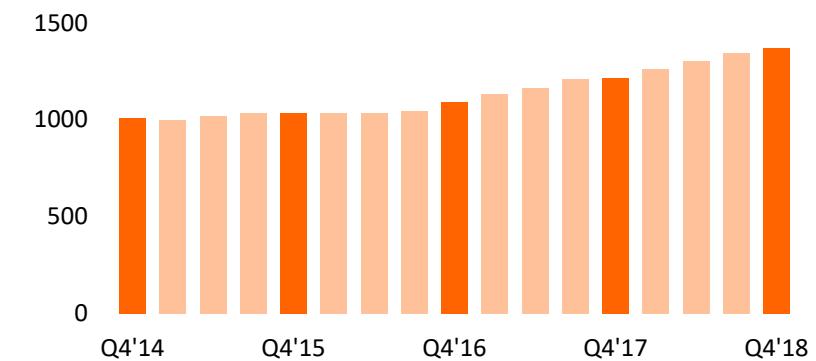


# Enthusiastic and competent employees

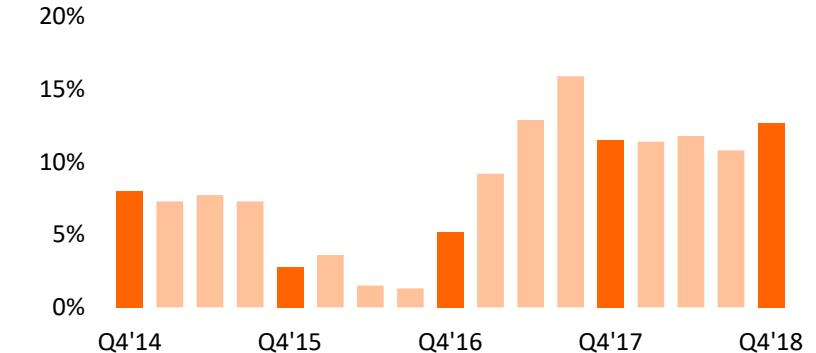
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- 1 369 employees at the end of the quarter
  - Up 27 from Q3'18
  - 154 more employees in the past 12 months
  - Average number of employees in the quarter up 11.5 percent from Q4'17

**Number of employees end of quarter**



**Annual growth in number of employees**  
Percentage







NRK

Vide

Her lokker dukken fireåringen ut i en bil

Mannhuset til Signe og Ingvard har gjennom året et hyggelig hus som står over hundre år. Dukkene beskytter seg også mot en brannmedvind. Nå spørres mester fra Prinseng.



# MARTIN GRAVRÅK

IT-konsulent, Bouvet

Alle lyspærene er oppkopla.  
Det er det ein startar med.



## Heder og ære til bouvet.no

Tormod Myrland Aadnesen

31. okt. 2018

**Nettsiden du leser nå, Bouvet.no, ble nylig belønnet med sølv under utdelingen av Farmandprisen 2018.**

- Veldig hyggelig og en fær i hatten for alle Bouvet-medarbeiderne som har bidratt i utviklingen av den nye nettsiden, sier kommunikasjonsdirektør Trude Hole. Arbeidet med [bouvet.no](#) – fra idé til lansering – er utfart internt av entusiastiske medarbeidere.
- Bouvet lever jo av å lage gode digitale tjenester og brukeropplevelser for kundene våre. Når vi mottar heder og ære for vårt eget nettsted, er det en fin bekrefteelse på at vi vet hva vi driver med, smiler Trude.

### Skarp konkurranse

Det er tidsskriftet Farmand som hvert år hedrer de beste nettsteder og årsrapportene blant henholdsvis børsnoterte og unoterte norske selskaper. I klassen beste nettsted for et børsnotert selskap ble Bouvet kun slått av AF-gruppen. På plassene bak fulgte skarpe konkurrenter, som if Skadeforsikring, Grieg Seafood og Veidekke.

Hole tror hedersbevisningen kommer som resultat av en helhetlig strategi og gjennomføring etter prinsippet om «show, don't tell».

- Vi legger vekt på å vise hvordan vi løser oppgaver for kundene våre gjennom omtale av konkrete prosjekter, sier Trude.



## Gull og sølv til Bouvet-filmen

Tormod Myrland Aadnesen

11. nov. 2018

**Filmen om Bouvets historie og kultur skulle egentlig bare vises internett. Nå har Ole Halvard Kveseth og Ole-Henrik Larsen innkassert gjeve bransjepriser for «Øya forklart».**

Alle som jobber i Bouvet vet at selskapet er oppkalt etter en fjellknus langt ute i Sørishavet. «Kult! Men hva så?» Omrent slik led oppdraget som ble gitt tekstforfatter Ole-Henrik Larssen (til høyre) og art director Ole Halvard Kveseth i Bouvet Digital Kommunikasjon i Bouvet Øst. Prosjektleder var Hilde Stenvold.

I dag trenger ingen å være i tvil om blåttet mellom Bouvet-øya og teknologiselskapet som digitaliserer Norge. I løpet av 2 minutter og 59 sekunder trekker «team OH2» opp historiske linjer, staker ut kursen for framtiden og forklarer Bouvet-kulturen på en måte som har vakt begeistring blant kolleger, Bouvets samarbeidspartnere og bransjefolk for øvrig.

Nysgjerrig? Sjekk ut Bouvet-filmen, da vel! Artikkelen fortsetter under.





# Financial Review

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# Key figures

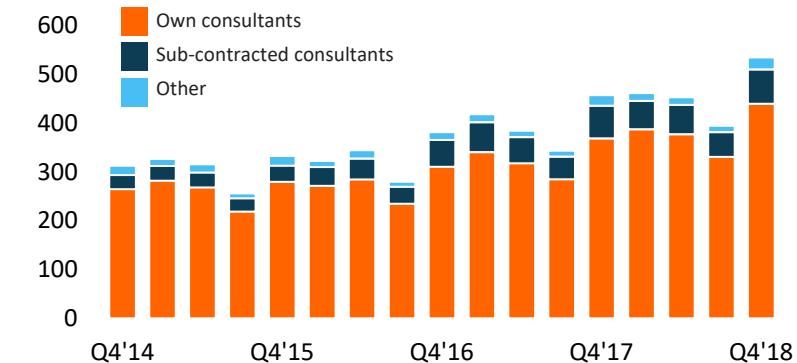
MNOK	Three months ending			Twelve months ending		
	31.12.2018	31.12.2017	Change	31.12.2018	31.12.2017	Change
<b>Operating revenue</b>	535.4	458.4	16.8 %	1 846.7	1 607.4	14.9 %
Operating profit (EBIT)	65.2	49.1	32.7 %	191.6	144.1	32.9 %
EBIT margin	12.2 %	10.7 %		10.4 %	9.0 %	
Ordinary profit before tax	66.3	49.8	33.0 %	191.6	145.9	31.3 %
<b>Profit for the period</b>	53.5	39.7	35.0 %	150.5	112.0	34.3 %
EPS (fully diluted)	5.21	3.82	36.3 %	14.66	10.79	35.8 %
Net cash flow operations	215.9	158.6	36.2 %	219.0	149.0	46.9 %
Equity ratio	36.7 %	34.2 %		36.7 %	34.2 %	
Cash and cash equivalents	278.4	205.4	35.6 %	278.4	205.4	35.6 %
Number of employees (end of period)	1 369	1 215	12.7 %	1 369	1 215	12.7 %
Number of employees (average)	1 362	1 221	11.5 %	1 305	1 171	11.4 %

# Revenue

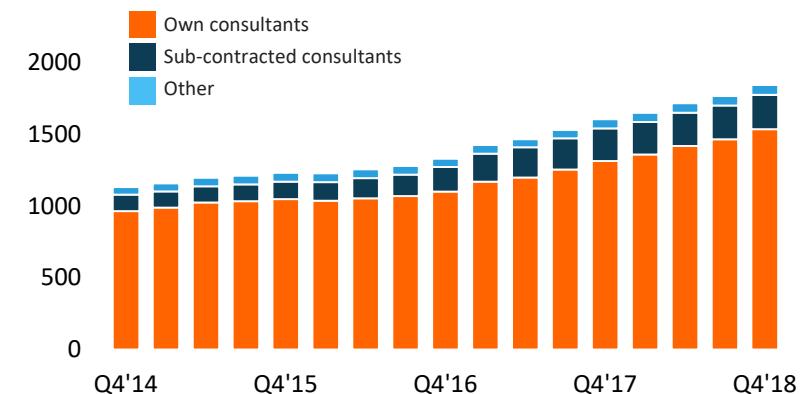
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- Revenues increased by 16.8 percent y-o-y
  - Revenues from own consultants increased by 19.2 percent to NOK 440.2 million
  - Revenues from sub-contracted consultants increased by 4.7 percent to NOK 70.6 million
  - Other revenues increased by 13.4 percent to NOK 24.5 million

**Revenue split (quarterly figures)**  
MNOK



**Revenue split (12 months rolling average)**  
MNOK



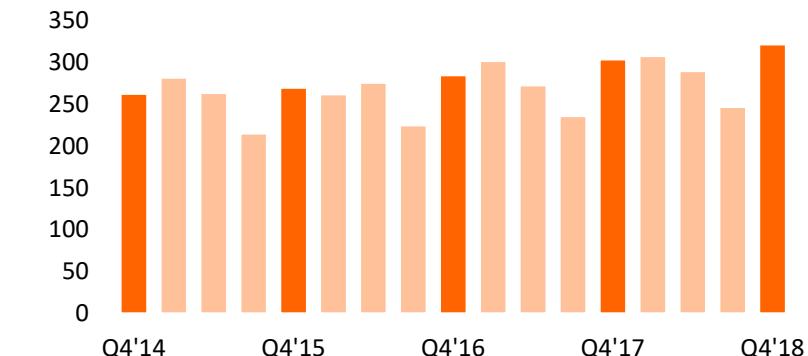
# Revenues from own consultants

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- Increased 19.2 percent y-o-y
  - Positive impact from increase in billing ratio by 0.9 percentage points
  - Positive impact from 11.5 percent increase in average number of employees
  - Positive impact from 3.1 percent increase in prices for group hourly services
  - 62 workdays in Q4'18 – one less than Q4'17

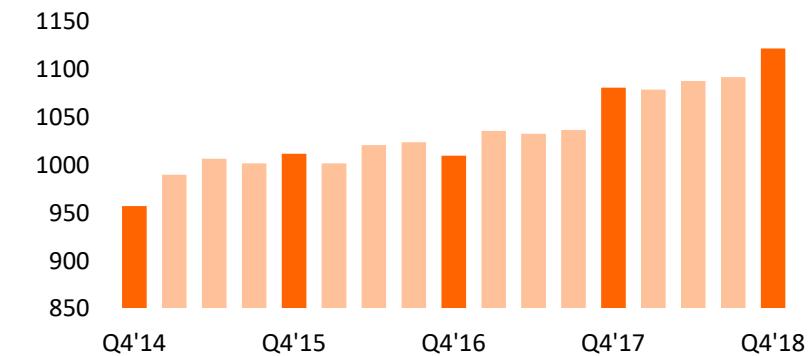
**Revenue per employee (quarterly figures)**

TNOK

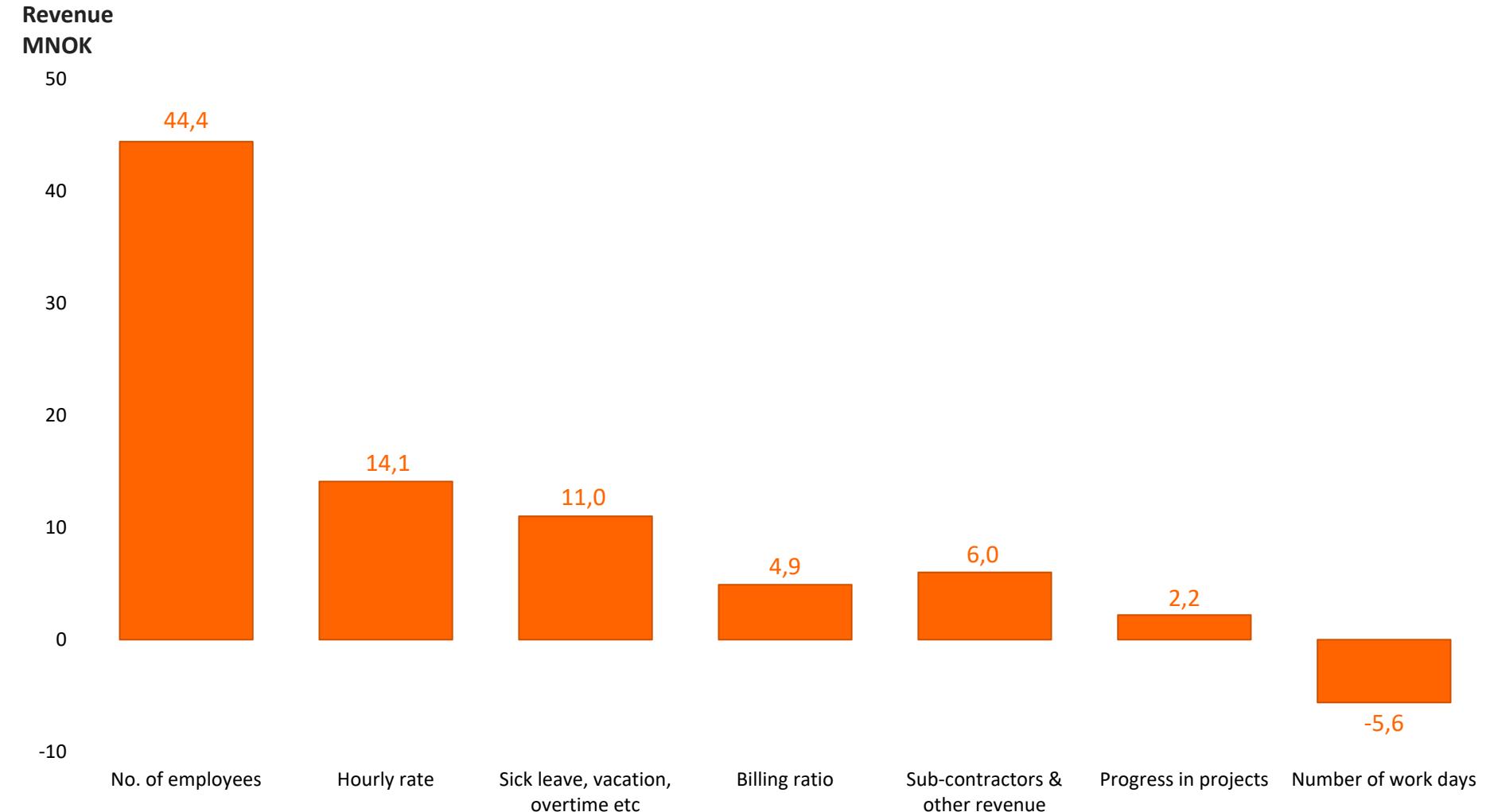


**Revenue per employee (LTM)**

TNOK



# Analysis of change in revenues y-o-y

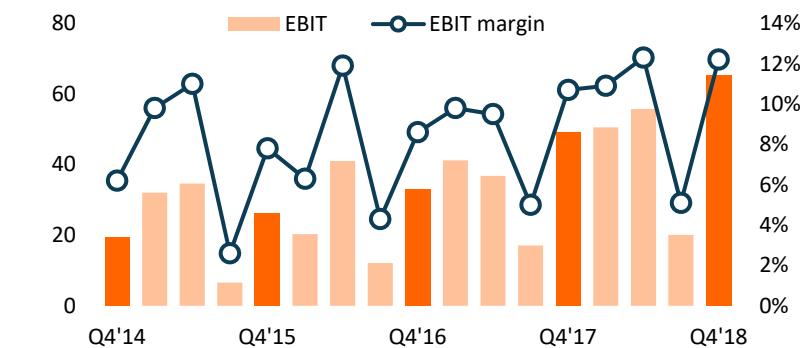


# Earnings

- Operating profit (EBIT) increased by 32.7 percent to NOK 65.2 million
- EBIT margin of 12.2 percent compared to 10.7 percent in Q4'17
- Operating expenses increased by 14.9 percent y-o-y
- General growth in pay rate 1.2 percent y-o-y
- Other operating expenses increased 23.7 percent y-o-y

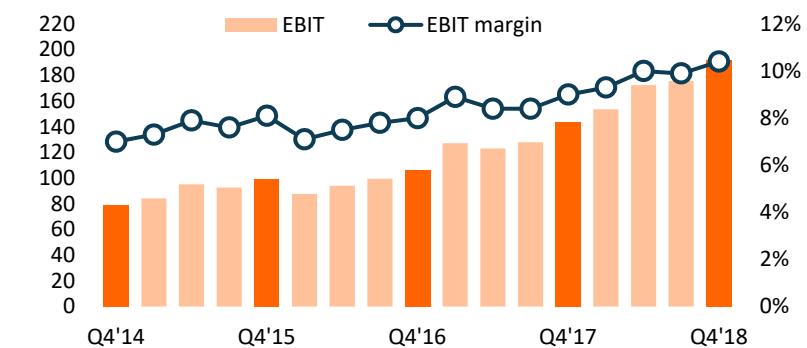
**EBIT and EBIT margin**

MNOK and Percent



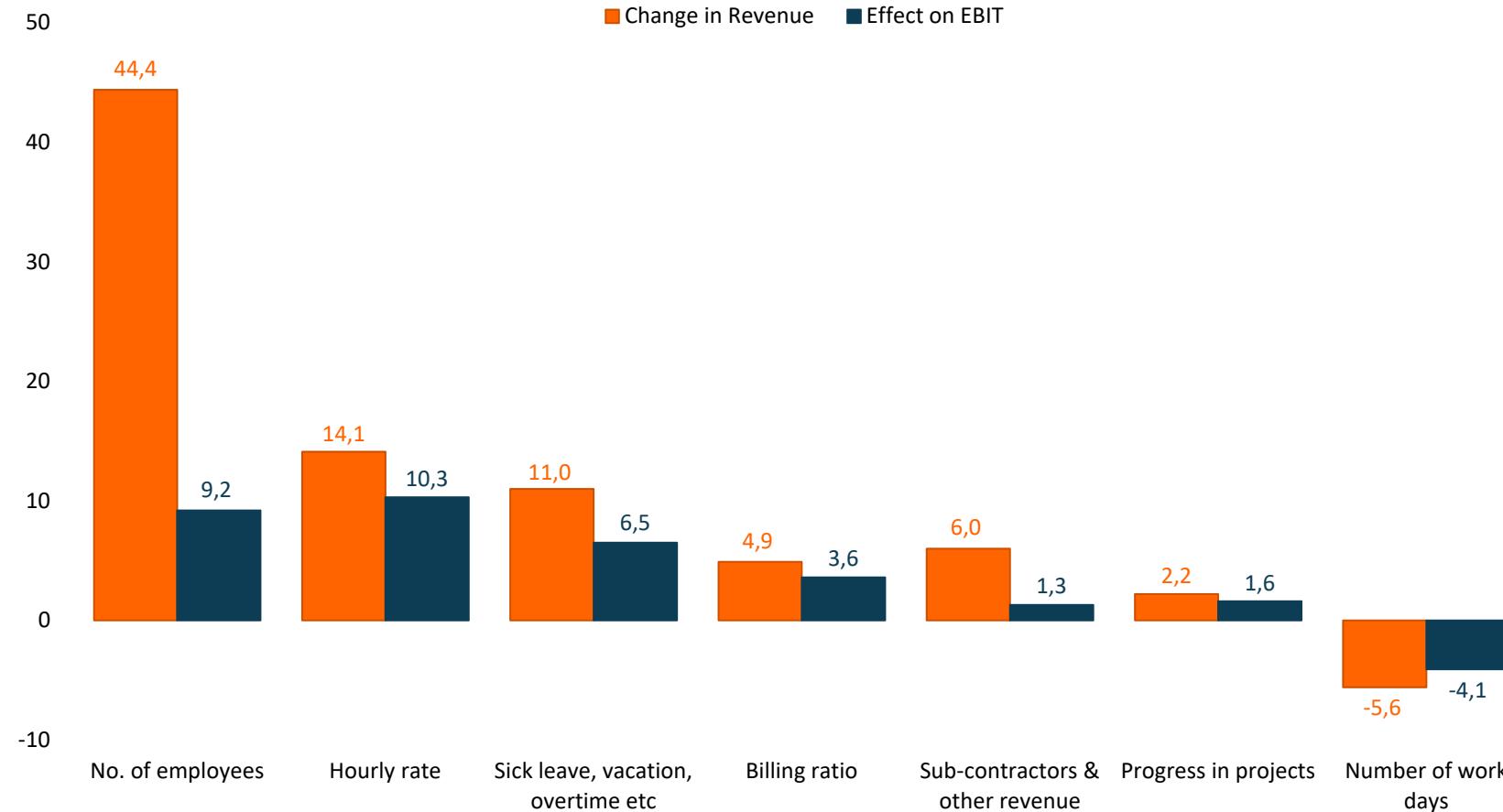
**EBIT and EBIT margin (LTM)**

MNOK and Percent



# Change in revenues – effect on EBIT

Revenue  
MNOK

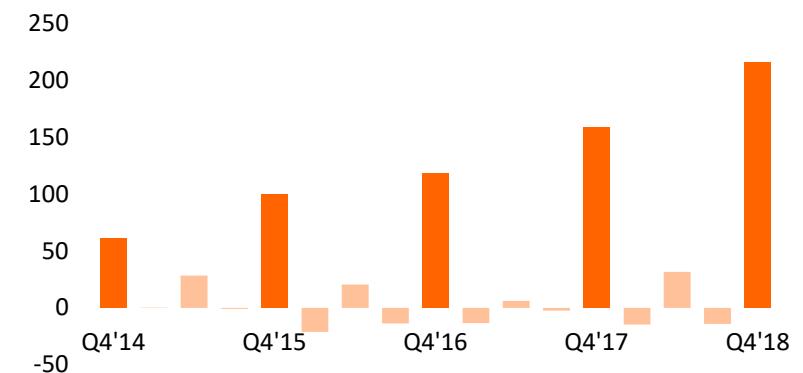


# Cash flow

- Cash flow from operations
  - NOK 215.9 million in Q4'18 compared to NOK 158.6 million in Q4'17
- Last 12 months
  - Operational cash flow over the last 12 months was NOK 219.0 million
- Cash flow from investing activities
  - Negative NOK 9.9 million compared to negative NOK 4.3 million in Q4'17

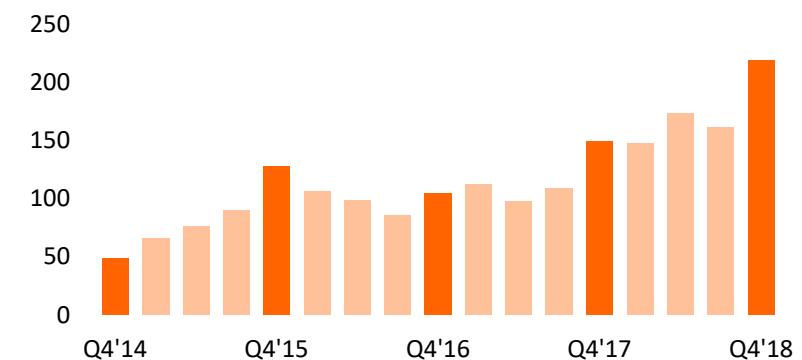
**Cash flow from operations (per quarter)**

MNOK



**Cash flow from operations (LTM)**

MNOK





# Outlook

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# Outlook

- High demand
- Decreased demand for large projects
- Increased demand for cross-functional teams working with digital strategy, digital operations improvement, digital employee experience, digital customer experience, digital product and service enablement and digital business model transformation
- Increased demand for platform, IoT, security and cloud competence



# Shareholders as of 26.02.2019

Shareholders	Number of shares	% of total
VARNER KAPITAL AS	1 070 000	10,44 %
VPF NORDEA AVKASTNING	972 331	9,49 %
STENSHAGEN INVEST AS	736 699	7,19 %
VIRTUS KAR INTERNATIONAL	714 943	6,98 %
HURUM SVERRE FINN	508 779	4,96 %
MP PENSJON PK	504 004	4,92 %
VEVLEN GÅRD AS	453 502	4,42 %
STUBØ ERIK	238 279	2,32 %
UBS SWITZERLAND AG	203 900	1,99 %
SIX SIS AG	202 588	1,98 %
VPF NORDEA KAPITAL	169 284	1,65 %
STOREBRAND NORGE I VERDIPAPIRFOND	162 929	1,59 %
TELENOR PENSJONSKASSE	154 141	1,50 %
STATE STREET BANK AND TRUST COMP	116 810	1,14 %
VOLLE ANDERS	116 151	1,13 %
DYVI INVEST AS	100 000	0,98 %
VERDIPAPIRFONDET NORDEA NORGE PLUS	82 389	0,80 %
RADIG NILS-HÅKAN	75 172	0,73 %
STOREBRAND VEKST VERDIPAPIRFOND	73 663	0,72 %
PAUL HALLAN SVENDSEN	69 620	0,68 %
<b>Number of shares held by the 20 largest shareholders</b>	<b>6 725 184</b>	<b>65,61 %</b>